Simcoe Muskoka Child, Youth and Family Services Financial Statements

For the year ended March 31, 2025

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Independent Auditor's Report

To the Board of Directors of Simcoe Muskoka Child, Youth and Family Services:

Opinion

We have audited the financial statements of Simcoe Muskoka Child, Youth and Family Services (the "organization"), which comprise the statement of financial position as at March 31, 2025, and the statements of revenues and expenses, changes in net assets (deficit), remeasurement gains and losses and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2025 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

Barrie, Ontario June 24, 2025

Simcoe Muskoka Child, Youth and Family Services Statement of Financial Position

| March 31 | 2025 | 2024 |
|--|---|-------------|
| Assets | | |
| Current | | |
| Cash (note 1) | \$ | 1,228,896 |
| Accounts receivable | 670,895 | 664,045 |
| Prepaid expenses | 505,593 | 483,635 |
| | 1,928,451 | 2,376,576 |
| Capital Assets, at cost less accumulated amortization (note 2) | 5,368,428 | 5,259,548 |
| | \$ 7,296,879 \$ | 7,636,124 |
| Liabilities and Net Deficit | | |
| Current | | |
| Bank indebtedness (note 3) | \$ 1,000,000 \$ | 1,740,000 |
| Accounts payable and accrued liabilities (note 4) | 7,058,955 | 6,028,782 |
| Due to the Province of Ontario | 48,079 | 264,282 |
| Compensated absences liability (note 10) | 136,638 | 79,246 |
| Deferred revenue (note 5) | 800,188 | 694,153 |
| Current portion of long-term debt (note 8) | 446,000 | 455,763 |
| Current portion of obligations under capital lease (note 9) | 202,249 | 151,561 |
| | 9,692,109 | 9,413,787 |
| Long-term Debt (note 8) | 349,000 | 795,000 |
| Obligations under Capital Lease (note 9) | 361,602 | 405,220 |
| Deferred Contributions Related to Capital Assets (note 6) | 1,616,184 | 1,747,325 |
| Derivative Financial Instrument (note 11) | 23,048 | 23,048 |
| Net Deficit | | |
| Information Services Bureau surplus (note 12) | - | 36,841 |
| Derivative financial instrument (note 11) | (856,700) | (856,700) |
| Unrestricted net deficit | (4,722,013) | (4,762,046) |
| | (5,578,713) | (5,581,905) |
| Accumulated remeasurement gains | 833,649 | 833,649 |
| | (4,745,064) | (4,748,256) |
| | \$ 7,296,879 \$ | 7,636,124 |

Contingencies (note 14)

On behalf of the Board:

| H. Jornest | Gisele Forrest - (Board Chair) | Director |
|-------------|--------------------------------|----------|
| Anorthonald | Kenny MacDonald - Vice-Chair | Director |

Simcoe Muskoka Child, Youth and Family Services Statement of Revenues and Expenses

| For the year ended March 31 | 2025 | | 2024 |
|---|------------------|----|-------------|
| Revenues - Subsidies (note 14(a)) | | | |
| Ministry of Children, Community and Social Services | | | |
| Current year | \$ 49,848,981 | \$ | 49,143,198 |
| Prior year adjustments | 84,125 | | (72,818) |
| Accumulated deficit funding (note 18) | 3,065,000 | | - |
| Amortization of deferred contributions related to capital assets (note 6) | 426,469 | | 362,730 |
| Ministry of Health | 2,336,756 | | 2,369,016 |
| | 55,761,331 | | 51,802,126 |
| Revenues - Other | | | |
| Donations and grants | 941,399 | | 1,038,370 |
| Expense recoveries | 595,353 | | 562,829 |
| Fees from other societies | 584,814 | | 429,875 |
| Government of Canada | 984,715 | | 901,806 |
| Other | 315,544 | | 332,394 |
| Province of Ontario | 312,423 | | 390,653 |
| Rent | 533,147 | | 480,492 |
| | 4,267,395 | | 4,136,419 |
| Gross Revenues | 60,028,726 | | 55,938,545 |
| Expenses | | | |
| Amortization of tangible capital assets | 685,100 | | 621,362 |
| Boarding rate payments | 13,179,999 | | 12,284,260 |
| Building occupancy | 1,000,191 | | 886,133 |
| Client's personal needs | 824,895 | | 641,482 |
| Employee benefits | 8,195,043 | | 8,161,709 |
| Financial assistance | 2,109,762 | | 2,017,336 |
| Fundraising expenses | 590,089 | | 761,989 |
| Health and related | 399,762 | | 425,874 |
| Insurance | 585,059 | | 929,744 |
| Interest on long-term debt | 85,457 | | 110,334 |
| Memberships | 250,437 | | 189,405 |
| Office administration | 425,363 | | 437,908 |
| Professional services - client | 1,179,812 | | 1,363,279 |
| Professional services - non-client | 476,507 | | 424,025 |
| Program expenses | 328,152 | | 407,127 |
| Promotion and publicity | 18,162 | | 28,143 |
| Salaries and wages | 28,394,059 | | 27,999,227 |
| Technology | 210,987 | | 246,686 |
| Training and recruitment | 117,138 | | 158,393 |
| Travel | 969,560 | | 1,010,065 |
| Gross Expenses | 60,025,534 | | 59,104,481 |
| Excess of revenues over expenses (expenses over revenues) for the year | \$ 3,192 \$ | 5 | (3,165,936) |

Simcoe Muskoka Child, Youth and Family Services Statement of Changes in Net Assets (Deficit)

| For the year ended March 31 | | | | | 2025 | 2024 |
|---------------------------------------|--|---|---------------------------------------|----------------|----------------|-------------|
| | Information Services Bureau Surplus | | Derivative Financial Instrument | Unrestricted | Total | Total |
| | | | | | | |
| Balance, beginning of the year | \$ 36,841 \$ | 5 | (856,700) \$ | (4,762,046) \$ | (5,581,905) \$ | (2,415,969) |
| Transfer to unrestricted funds | (36,841) | | | 36,841 | - | - |
| Excess of revenues over expenses | | | | | | |
| (expenses over revenues) for the year | - | | - | 3,192 | 3,192 | (3,165,936) |
| Balance, end of the year | \$ - \$ | 5 | (856,700) \$ | (4,722,013) \$ | (5,578,713) \$ | (5,581,905) |

Simcoe Muskoka Child, Youth and Family Services Statement of Remeasurement Gains and Losses

| For the year ended March 31 | 2025 | 2024 |
|--|-------------------------|---------|
| Accumulated remeasurement gains, beginning and end of the year | \$ 833,649 \$ | 833,649 |

Simcoe Muskoka Child, Youth and Family Services Statement of Cash Flows

| For the year ended March 31 | 2025 | 2024 |
|--|------------------|-------------|
| Cash flows from operating activities | | |
| Excess of revenues over expenses (expenses over revenues) for the year | \$ 3,192 \$ | (3,165,936) |
| Adjustments for | | |
| Amortization of capital assets | 685,100 | 621,362 |
| Amortization of deferred contributions related to capital assets | (426,469) | (362,730) |
| | 261,823 | (2,907,304) |
| Net change in non-cash working capital balances related to operations | | |
| Accounts receivable | (6,850) | (44,707) |
| Due to/from the Province of Ontario | (216,202) | 563,157 |
| Prepaid expenses | (21,958) | 125,732 |
| Accounts payable and accrued liabilities | 1,030,173 | 726,247 |
| Deferred revenue | 106,035 | (156,455) |
| Compensated absences liability | 57,392 | 603 |
| | 1,210,413 | (1,692,727) |
| Cash flows from capital activities | | |
| Acquisition of capital assets | (603,020) | (590,825) |
| Cash flows from financing activities | | |
| Repayment of long-term debt | (455,763) | (456,021) |
| Repayment of capital lease | (183,891) | (166,703) |
| Increase in deferred contributions related to capital assets | 295,328 | 601,170 |
| Increase (decrease) in operating loan | (740,000) | 1,740,000 |
| | (1,084,326) | 1,718,446 |
| Decrease in cash during the year | (476,933) | (565,106) |
| Cash, beginning of the year | 1,228,896 | 1,794,002 |
| Cash, end of the year | \$ 751,963 \$ | 1,228,896 |

March 31, 2025

| Management's Responsibility for the Financial Statements | |
|---|---|
| | The financial statements of Simcoe Muskoka Child, Youth and Family Services (the "organization") are the responsibility of management. They have been prepared in accordance with Canadian public sector accounting standards for not-for-profit organizations as established by the Public Sector Accounting Board. |
| Nature of Organization | Simcoe Muskoka Child, Youth and Family Services is incorporated under the laws of Ontario as a corporation without share capital. The organization is responsible for the care and protection of children in the County of Simcoe and the Muskoka region as set out under the provisions of Child, Youth and Family Services Act, 2017. |
| | The organization is not subject to federal or provincial income taxes pursuant to exemptions accorded to charitable organizations in the income tax legislation. |
| Basis of Accounting | These financial statements have been prepared using Canadian public sector accounting standards for not-for-profit organizations. |
| Use of Estimates | The preparation of financial statements in accordance with Canadian public sector accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. The principal estimates used in the preparation of these financial statements are the estimated useful life of capital assets, compensated absences liability and the fair value of financial instruments. Actual results could differ from management's best estimates as additional information becomes available in the future. |
| Revenue Recognition | The organization follows the deferral method of accounting for contributions which includes grants and government subsidies. |
| | Operating revenue, including grants, subsidies, fees from other societies, rent and others are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of revenue relates to a future period, it is deferred and recognized in that future period. |
| | Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. |
| | Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis at a rate corresponding with the amortization rate for the asset. |
| | Contributions to be permanently maintained as an endowment are recognized as a direct increase in net assets. |

March 31, 2025

| Asset Retirement Obligations | A liability for an asset retirement obligation is recognized when legal obligation to incur retirement costs in relation to a tangit asset; the past event giving rise to the liability has occurred; it is that future economic benefits will be given up; and a reasonable of the amount can be made. The liability is recorded at an amo the best estimate of the expenditure required to retire a tangit asset at the financial statement date. This liability is sub reviewed at each financial reporting date and adjusted for the of time and for any revisions to the timing, amount required to obligation, or the discount rate. Upon the initial measurement or retirement obligation, a corresponding asset retirement cost is the carrying value of the related tangible asset if it is still in p use. This cost is amortized over the useful life of the tangib asset. If the related tangible asset is unrecognized or no productive use, the asset retirement costs are expensed. | expected expected estimate unt that is ble capital sequently passage settle the f an asset added to productive ble capital |
|---------------------------------|--|---|
| Financial Instruments | Financial instruments are recorded at fair value when acquired In subsequent periods, equities traded in an active maderivatives are reported at fair value, with any unrealized g losses reported in the statement of remeasurement gains and I other financial instruments are reported at cost or amortized impairment, if applicable. Financial assets are tested for in when changes in circumstances indicate the asset could be Transaction costs on the acquisition, sale or issue of instruments are expensed for those items remeasured at fair each balance sheet date and charged to the financial instru- those measured at amortized cost. | rket and gains and osses. All cost less pairment impaired. financial r value at |
| Capital Assets | Purchased capital assets are recorded at cost. Contributed cap are recorded at fair value at the date of contribution. Where cannot be reasonably determined, contributed assets are reco nominal amount. | fair value |
| | Amortization is provided on capital assets on the straight- over their estimated useful lives as follows: | line basis |
| | Buildings Computers and software Furniture and equipment Parking lot Computers under capital lease | 25 years 3 years 10 years 10 years 3 years |
| | Leasehold improvements are depreciated on a straight-I over the shorter of the lease or estimated useful life. | ine basis |
| | Capital assets acquired at an amount under \$5,000 capitalized but are charged to the statement of rever expenses in the year of acquisition. | |
| | Assets under construction are not amortized until the capit are substantially completed and ready for use. | tal assets |

| Capital Leases | Assets acquired through a lease that transfer substantially all the benefits and risks associated with ownership are recorded as the acquisition of a capital asset and the incurrence of an obligation. The asset is amortized in a manner consistent with assets owned by the organization, and the obligation, including interest thereon, is liquidated over the term of the lease. All other leases are accounted for as operating leases, and the rental cost is expensed as incurred. |
|------------------------|---|
| Pension Plan | The organization is an employer member of the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer, defined benefit pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. The organization has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles. The organization records as pension expense the current service cost, amortization of past service costs and interest costs related to the future employer contributions to the Plan for past employee service. |
| Compensated Absences | The organization provides short term sick leave income security benefits to certain employee groups. Management prepares the estimate for the cost of this employment benefit outstanding at the end of the fiscal year. No discount rate is applied to these costs as they will be paid out within the year. |
| Contributed Services | The organization is dependent on the voluntary services of many individuals. Since these services are not normally purchased by the organization and because of the difficulty in estimating their fair market value, these services are not recorded in these financial statements. |
| In-Kind Contributions | Contributions of materials are recognized in the period they are donated at their fair market value when a fair value can be reasonably estimated and when the materials are used in the normal course of operations and would otherwise have been purchased. |
| Allocation of Expenses | The organization operates a variety of programs. The costs of each of these programs are included in the overall expenses of the organization in the statement of revenues and expenses. In addition, the subsidies and expenses of the individual programs are detailed in the schedules of the financial statements. The organization incurs several central administrative expenses that are common to the administration of the organization and each of its programs. The organization allocates central administration expenses to the programs on a pro rata basis based on budgeted amounts. |

March 31, 2025

1. Cash

The organization's bank accounts are held at a chartered bank. The bank accounts earn interest at a variable rate dependent on the monthly minimum balances.

2. Capital Assets

| | | 2025 | | 2024 |
|-------------------------------|---------------------|-----------------------------|---------------|-----------------------------|
| | Cost | Accumulated Amortization | Cost | Accumulated Amortization |
| Land | \$ 1,176,051 \$ | - \$ | 1,176,051 \$ | - |
| Buildings | 8,344,578 | 5,653,718 | 8,333,218 | 5,330,201 |
| Computers and software | 488,911 | 488,911 | 1,438,438 | 1,429,024 |
| Leasehold improvements | 482,370 | 11,901 | 11,901 | 9,521 |
| Parking lot | 294,099 | 280,605 | 294,099 | 258,284 |
| Furniture and equipment | 339,964 | 107,694 | 246,956 | 73,698 |
| Computers under capital lease | 880,418 | 668,060 | 886,895 | 572,025 |
| Assets under construction | 572,926 | - | 544,743 | - |
| | \$ 12,579,317 \$ | 7,210,889 \$ | 12,932,301 \$ | 7,672,753 |
| Net book value | \$ | 5,368,428 | \$ | 5,259,548 |

During the year, the organization purchased capital assets with a total cost of \$323,511 (2024 - \$793,980). Of this total \$190,960 (2024 - \$255,150) was acquired by means of a capital lease and \$603,020 (2024 - \$590,825) was paid in cash. Included in amortization expense in the statement of revenues and expenses is amortization expense on capital leases of \$293,473 (2024 - \$229,819).

During the year, the organization continued planning for the construction of a new building located at 137 Pine Street, Bracebridge. Total costs for this project are estimated at \$4,500,000. During the year, capital assets related to this project were acquired, but the building was not ready for use as of March 31, 2025. These assets are included in the assets under construction above and have not been amortized in the period.

During the year, the organization disposed of capital assets costing \$1,146,964 (2024 - \$NIL) for proceeds of \$NIL (2024 - \$NIL) resulting in a gain of \$NIL (2024 - \$NIL) reported in the statement of revenue and expenses.

3. Bank Indebtedness

The organization has a revolving operating loan facility with the Royal Bank of Canada with an authorized limit of \$2,000,000, available by way of prime based loans, overdrafts, and daily CORRA based loans. Prime based loans bear interest at the bank's prime lending rate plus 0% (2024 – 0.75%), and CORRA based loans bear interest at the daily simple CORRA rate plus 1.05%. The balance outstanding related to this credit facility as at March 31, 2025, is \$1,000,000 (2024 - \$1,740,000). The organization also has an irrevocable standby letter of credit for \$440,000 to ensure the performance of contractual obligations with the Town of Bracebridge, that expires on February 25, 2026. There are no conditions or events that are reasonably likely to result in the need to draw upon this letter of credit. No outstanding liabilities are recognized in the financial statements due to this letter of credit. All the RBC credit facilities (see note 8) are secured by a first ranking security interest on all property of the organization, including a collateral mortgage of \$6,100,000 on property located at 60 Bell Farm Road, Barrie, Ontario.

| 4. Accounts Payable and Accrued Liabilities | | |
|---|--------------------|-----------|
| - | 2025 | 2024 |
| Trade accounts payable | \$ 2,742,942 \$ | 2,562,033 |
| Salary and benefits accrual | 2,031,289 | 1,039,393 |
| Vacation accrual | 1,863,367 | 1,998,209 |
| Universal childcare benefit for RESP's | 421,357 | 429,147 |
| | \$ 7,058,955 \$ | 6,028,782 |

5. Deferred Revenue

This amount represents funding received from various government agencies for programs administered by Simcoe Muskoka Child, Youth and Family Services. The funds are to be used to offset future expenses incurred by the organization related to these specific programs.

6. Deferred Contributions Related to Capital Assets

Deferred contributions represent the unamortized amount of grants received to be used in the purchase of certain assets. The amortization of these contributions is recorded as revenue in the statement of revenues and expenses.

| | 2025 | 2024 |
|---|-------------------------------|----------------------|
| Balance, beginning of year Contributions received from the Province of Ontario | \$ 1,747,325 \$ 295,328 | 1,508,885 601,170 |
| Amounts amortized to revenue | (426,469) | (362,730) |
| | \$ 1,616,184 \$ | 1,747,325 |

Included above in contributions was \$NIL (2024 - \$175,700) received from the Ministry of Children, Community and Social Services specifically for capital projects as Partner Facility Renewal funding.

7. Trusts Under Administration

Simcoe Muskoka Child, Youth and Family Services administers registered education savings plans (RESP's) with funds equivalent to the June 2016 Federal Universal Childcare Benefit for children who are Extended Society Care, Interim Society Care and Formal Customary Care for at least twelve consecutive months, or youth under the Voluntary Youth Services Agreement who choose to have a RESP set up. The organization is responsible for maintaining the RESP on behalf of the beneficiary until the criteria as stated by the Ministry of Children, Community and Social Services are met. As of March 31, 2025, the RESP balance administered by Simcoe Muskoka Child, Youth and Family Services is \$2,814,149 (2024 - \$2,877,628).

Simcoe Muskoka Child, Youth and Family Services Notes to the Financial Statements

March 31, 2025

8. Long-Term Debt

| | 2025 | 2024 |
|--|--------------------------|--------------------------|
| Royal Bank of Canada bankers' acceptance payable, interest at a variable rate set quarterly (19.094% March 31, 2025, 2024 - 21.51%) and paid monthly, repayable in quarterly principal installments of varying amounts (average of \$106,250 per quarter in 2025, 2024 - \$101,250), secured by a collateral mortgage on the Barrie land and building and assignment of all rental revenue from the Barrie building tenants, due November 2, 2026 (see note 11) | \$ 795,000 | \$ 1,220,000 |
| Royal Bank of Canada term loan, 3.87%, repayable in monthly installments of \$4,442 including principal and interest, due October 24, 2024 | - | 30,763 |
| Less current portion due within one year | 795,000 (446,000) | 1,250,763 (455,763) |
| | \$ 349,000 | \$ 795,000 |
| Scheduled principal payments for subsequent years are as follows: | 2026 2027 | \$ 446,000 349,000 |
| | ; | \$ 795,000 |

In addition, to the specific security detailed above, all the RBC credit facilities (including the operating loan facility detailed in note 3) are secured by a first ranking security interest on all property of the organization, including a collateral mortgage of \$6,100,000 on the Barrie property.

Simcoe Muskoka Child, Youth and Family Services Notes to the Financial Statements

March 31, 2025

| 9. | Obligations Under Capital Lease | | 0005 | 2024 |
|----|---|----------|----------------|-----------|
| | | | 2025 | 2024 |
| | Capital lease, interest bearing at 2.05%, 48 month term, monthly payments of \$4,118 plus HST, principal and interest blended, matured April 2024 | \$ | - \$ | 4,273 |
| | | Ŷ | Ŷ | 1,210 |
| | Capital lease, interest bearing at 6.89%, 60 month term, monthly payments of \$1,569 plus HST, principal and interest blended, due September 2027 | | 44,829 | 60,712 |
| | ······ | | , | , |
| | Capital lease, interest bearing at 7.59%, 48 month term, monthly payments of \$4,570 plus HST, | | | |
| | principal and interest blended, due January 2027 | | 97,261 | 144,893 |
| | Capital lease, interest bearing at 6.99%, 48 month term, monthly payments of \$3,932 plus HST, | | | |
| | principal and interest blended, due November 2027 | | 119,006 | 158,235 |
| | Capital lease, interest bearing at 5.45%, 60 month term, | | | |
| | monthly payments of \$2,812 plus HST, principal and interest blended, due January 2028 | | 89,391 | 118,724 |
| | Capital lease, interest bearing at 7.49%, 60 month term, | | | |
| | monthly payments of \$1,598 plus HST, principal and interest blended, due April 2028 | | 54,734 | 69,944 |
| | Capital lease, interest bearing at 8.13%, 48 month term, monthly payments of \$4,446 plus HST, | | | |
| | principal and interest blended, due June 2028 | | 158,630 | |
| | | | 563,851 | 556,781 |
| | Current portion | <u> </u> | (202,249) | (151,561) |
| | | \$ | 361,602 \$ | 405,220 |
| | Future minimum lease payments under the capital lease for | | | |
| | subsequent years are as follows: | | 2026 \$ | 236,329 |
| | | | 2027 | 226,829 |
| | | | 2028 | 144,431 |
| | | | 2029 | 15,588 |
| | | | | 623,177 |
| | Less: imputed interest | | | (59,326) |
| | | | \$ | 563,851 |

The balance of the obligations under capital leases are secured by a first charge over the rental equipment. Interest expense on these obligations in the amount of \$42,791 (2024 - \$33,170) has been included in interest on long-term debt for the year.

10. Compensated Absences Liability

The organization provides certain employee groups with paid short term sick leave for disability resulting from non-occupational accident or illness. This benefit is available to these employees after 3 months of employment up to a maximum of 17 weeks based on years of service and paid out at the salary in effect at the time of usage. These days do not vest or accumulate and are available immediately based on eligibility and years of service. The estimate of the benefit liability as at March 31, 2025, was prepared by management. The estimate is based on the short-term disability entitlement remaining for employees currently on short term disability as of the end of the year. No discount rate has been applied due to the liability expecting to be realized within a year.

The following table outlines the components of the organization's compensated absences liability.

| | 2025 | 2024 |
|--|---|--------------------------------|
| Accrued benefit liability, beginning of year Current year benefit cost Benefits paid | \$ 79,246 \$ 908,282 (850,890) | 78,643 888,326 (887,723) |
| Accrued benefit liability, end of year | \$ 136,638 \$ | 79,246 |

11. Derivative Financial Instrument

Simcoe Muskoka Child, Youth and Family Services has entered an interest rate swap contract to fix the longterm interest rate associated with its Royal Bank of Canada Bankers' Acceptance payable. The contract calls for the organization to pay interest on the outstanding principal amount at a rate of 4.53% and in turn the organization earns interest on the same principal at a variable rate set quarterly based on Bankers' Acceptance rates. As at March 31, 2025, the fair value of the interest rate swap is a liability of \$23,048 (2024 - \$23,048).

The following table presents the maturity schedule of the organization's derivative outstanding at year end, based on the notional value of the contract.

| Year of Maturi | ty | Pay | |
|----------------|----|--------------------|--|
| 2026 2027 | \$ | 446,000 349,000 | |
| | \$ | 795,000 | |

12. Internally Restricted Information Services Bureau Surplus

The balance represents the accumulated excess of revenues over expenses for the operations of the Information Services Bureau. The Board approved these funds to be used for the extended care maintenance expenses for individuals aged 21 to 24 completing post-secondary education. For the year ended March 31, 2025, \$36,841 (2024 - \$NIL) has been transferred from this fund to the unrestricted net deficit related to these expenses.

13. Commitments

The organization has lease agreements for office space at its various locations which extend to the year 2034. The following are the minimum payments required under the terms of the leases:

| 2026 \$ 4 | 127,896 |
|------------------|---------|
|------------------|---------|

14. Contingencies

(a) The organization receives funding from the Ministry of Children, Community and Social Services. The amount of funding provided to the organization is subject to final review and approval by the Ministry. Any future adjustments required will be accounted for at that time.

(b) During the normal course of operations, various proceedings and claims are filed against the organization. The organization reviews the validity of these claims and proceedings and management believes any settlement would be adequately covered by its insurance policies and would not have a material effect on the financial position or future results of operations of the organization. Accordingly, no provision has been made in these financial statements for any liability that may result. Any losses will be recorded in the year of settlement.

15. Economic Dependence

Simcoe Muskoka Child, Youth and Family Services received 89% (2024 - 88%) of its revenue from the Ministry of Children, Community and Social Services.

16. Pension Plan

The organization makes contributions to the Ontario Municipal Employees Retirement Fund ("OMERS"), which is a multi-employer pension plan. The plan is a defined benefit plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. OMERS provides pension services to over 640,000 active and retired members and approximately 1,000 employers.

Each year an independent actuary determines the funding status of OMERS Primary Pension Plan (the "Plan") by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted on December 31, 2024. The results of this valuation disclosed total actuarial liabilities of \$142,489 million (2023 - \$136,185 million) in respect of benefits accrued for service with actuarial assets at that date of \$139,576 million (2023 - \$131,983 million) indicating an actuarial deficit of \$2,913 million (2023 - \$4,202 million). Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the organization does not recognize any share of the OMERS pension surplus or deficit.

Contributions made by the organization to OMERS for 2025 were \$2,908,208 (2024 - \$2,830,747).

17. Financial Instrument Risks

General Objectives, Policies, and Processes

The Board of Directors has overall responsibility for the determination of the organization's risk management objectives and policies and, while retaining ultimate responsibility for them, it has delegated the authority for designing and operating processes that ensure effective implementation of the objectives and policies to the organization's Executive Director.

The organization's financial instruments are exposed to certain financial risks, including credit risk, interest rate risk and liquidity risk. There have been no significant changes from the previous year in the exposure to risk, policies, or procedures used to manage financial instrument risks.

Interest Rate Risk

The organization is exposed to interest rate risk arising from the possibility that changes in interest rates will affect the fair value of the term loan and bankers' acceptance payable. The organization's objective is to minimize interest rate risk by locking in fixed rates using its interest rate swap (see note 11).

Credit Risk

The organization is exposed to credit risk through the possibility of non-collection of its accounts receivable. The majority of the organization's receivables are from government entities and other not-for-profit organizations which minimizes the risk of non-collection. The organization also makes sure it meets all the eligibility criteria for the amounts to ensure they will collect the amounts outstanding from the government entities. The organization measures impairment based on how long the amounts have been outstanding. The amounts outstanding at year end, which is the organization's maximum exposure to credit risk related to accounts receivable, is as follows:

| | Current | 31 - 60 days | 61 - 90 days | 91 days and over |
|--|-------------------------------------|--------------------|--------------|---------------------|
| Accounts receivable HST receivable Other receivables | \$ 97,895 \$ 561,271 2,479 | 8,445 \$ - - | 60 \$ | 745 - - |
| Total receivables | \$ 661,645 \$ | 8,445 \$ | 60 \$ | 745 |

Liquidity Risk

Liquidity risk is the risk that the organization will not be able to meet its financial obligations as they come due. The organization mitigates this risk by monitoring cash activities. The following table sets out the contractual maturities of financial liabilities:

| | Current | 31-60 days | 61-90 days | 91 days and over |
|-----------------------------|--------------------|------------|------------|---------------------|
| Accounts payable | \$ 2,232,057 \$ | 487,970 \$ | 2,805 \$ | 20,110 |
| Other payables | 4,316,013 | = | = | = |
| Total financial liabilities | \$ 6,548,070 \$ | 487,970 \$ | 2,805 \$ | 20,110 |

18. Accumulated Deficit Funding

During the year, Simcoe Muskoka Child, Youth and Family Services received \$3,065,000 (2024 - \$NIL) from the Ministry of Children, Community and Social Services related to the child welfare operating accumulated deficit assistance program. The funds were used towards clearing the previous child welfare accumulated deficit.

For the year ended March 31, 2025

| | | Child Welfare | Education Liaison | Anti - Human Trafficking | General Fundraising | C Beds Project | SN Systems Review | Youth Justice |
|--|----------|---------------|----------------------|-----------------------------|------------------------|-------------------|----------------------|---------------|
| Revenues - Subsidies | | | | | | | | |
| Ministry of Children, Community and Social Services | \$ | 49,004,601 \$ | 113,006 \$ | 116,890 \$ | - \$ | - \$ | - \$ | 37,290 |
| Ministry of Health | | - | - | - | - | - | - | - |
| Less capital contributions deferred | | (295,328) | - | - | - | - | - | - |
| Prior year adjustments ² | | 84,125 | - | - | - | - | - | - |
| Accumulated deficit funding | | 3,065,000 | - | - | - | - | - | - |
| Amortization of deferred contributions related to capital assets | | 426,469 | - | - | - | - | - | - |
| Revenue deferred ¹ | | (164,200) | - | - | - | - | - | - |
| | | 52,120,667 | 113,006 | 116,890 | - | - | - | 37,290 |
| Revenues - Other | | | | | | | | |
| Donations and grants | | _ | _ | _ | 891,399 | 50,000 | _ | _ |
| Expense recoveries | | 415,670 | _ | _ | | | 43,374 | _ |
| Fees from other societies | | 584,814 | _ | _ | | | 40,074 | _ |
| Government of Canada | | 984,715 | - | - | - | - | - | _ |
| Other | | 145,758 | _ | 82,610 | 12,176 | | _ | _ |
| Province of Ontario | | 312,423 | - | 02,010 | 12,170 | - | - | - |
| Rent | | 533,147 | - | = | - | - | - | - |
| Relit | | | | | | | | |
| | | 2,976,527 | - | 82,610 | 903,575 | 50,000 | 43,374 | |
| | | 55,097,194 | 113,006 | 199,500 | 903,575 | 50,000 | 43,374 | 37,290 |
| Expenses | | | | | | | | |
| Allocated central administration | | - | - | - | - | - | - | - |
| Amortization of tangible capital assets | | 685,100 | - | - | - | - | - | - |
| Boarding rate payments | | 12,561,887 | - | - | - | - | - | - |
| Building occupancy | | 926,036 | - | - | 44,265 | - | - | 804 |
| Client's personal needs | | 311,380 | - | - | 319,975 | 38,404 | - | - |
| Employee benefits | | 7,604,910 | 25,137 | 25,154 | 13,773 | _ | - | 6,128 |
| Financial assistance | | 2,109,762 | _ | - | · · · | _ | - | - |
| Fundraising expenses | | - | - | - | 590,089 | - | _ | _ |
| Health and related | | 399.762 | - | - | _ | - | _ | _ |
| nsurance | | 555,830 | - | - | - | - | _ | - |
| Interest on long-term debt | | 85,457 | _ | - | _ | _ | _ | _ |
| Memberships | | 243.046 | _ | _ | 363 | _ | _ | _ |
| Office administration | | 401.110 | - | 21 | 5,448 | - | _ | - |
| Professional services - client | | 1,058,824 | _ | | 2,500 | _ | _ | _ |
| Professional services - non-client | | 339,986 | _ | 80,669 | 2,000 | _ | 43,374 | _ |
| Program expenses | | 321,223 | _ | - | _ | _ | | 89 |
| Promotion and publicity | | 11.220 | - | - | 6,942 | - | - | - |
| Salaries and wages | | 26,175,692 | 87,869 | 84,698 | 48.099 | 2,500 | _ | 27.542 |
| Technology | | 173,103 | 0,,000 | -,000 | 5,479 | 2,000 | - | 21,042 |
| Training and recruitment | | 90,946 | _ | 6,025 | 1,531 | _ | _ | 41 |
| Travel | | 907,279 | _ | 2,933 | 5,656 | - | _ | 2.686 |
| ·· | | 54,962,553 | 113,006 | 199,500 | 1,044,120 | 40,904 | 43,374 | 37,290 |
| Excess of expenses over revenues (revenues over expenses) | | 04,902,000 | 113,000 | 199,500 | 1,044,120 | 40,904 | 43,374 | 31,290 |
| for the year | \$ | 134,641 \$ | - \$ | - \$ | (140,545) \$ | 9.096 \$ | - \$ | - |
| | <u> </u> | .ο.,ο ψ | Ŷ | Ŷ | (1.10,0.10) @ | 0,000 ψ | Ŷ | |

1 Revenue deferred consists of unspent revenue transferred to liability accounts. 2 Recovery of prior year funding.

Complex Intensive Service Counse**ll**ing Brief Youth In Community Preparation for Coordination Specia Treatment / Therapy Capacity Independence Needs Services Services Process Transition Services . Revenues - Subsidies Ministry of Children, Community and Social Services 40,500 \$ 116,609 \$ 931,247 \$ \$ \$ \$ \$ - \$ Ministry of Health Less capital contributions deferred 589,900 389,722 238,225 869,246 . Prior year adjustments² Accumulated deficit funding Amortization of deferred contributions related to capital assets --..... --(51.634) Revenue deferred¹ 40,500 116.609 589,900 389.722 238.225 869.246 879.613 **Revenues** - Other Donations and grants Expense recoveries _ 136 309 Fees from other societies ---Government of Canada Other -75,000 -----Province of Ontario _ Rent 75,000 136,309 40 500 116 609 879 613 589 900 389 722 238 225 75 000 1 005 555 Allocated central administration 33,002 11,611 56,919 23,276 72,450 Amortization of tangible capital assets Boarding rate payments 618,112 Building occupancy Client's personal needs 1,388 5,764 4,492 2,524 14,024 155,013 48 75 Employee benefits 8,187 21,118 113,132 76,624 43,487 14,897 193,386 Financial assistance Fundraising expenses Health and related -Insurance 7,693 10,711 1,936 4,802 2,572 Interest on long-term debt _ -Memberships 120 6,908 Office administration 60 111 30 18.508 Professional services - client 106,488 12,000 Professional services - non-client 828 3,110 2,054 1,256 4,582 Program expenses 541 2.075 1.686 1.824 246 Promotion and publicity 632.555 31.772 67.107 383,180 262.075 159.251 56.077 Salaries and wages Techno**l**ogy 1,097 2,720 1,663 6,067 4,117 Training and recruitment 280 2 200 634 1 091 14 245 -Trave 9,558 11,733 3,208 3,075 1,951 19,798 40,500 879,613 116,609 589,900 389,722 238,225 75,000 1,005,555 Excess of expenses over revenues (revenues over expenses) for the year - \$ - \$ \$ - \$ - \$ - \$ - \$ - \$

1 Revenue deferred consists of unspent revenue transferred to liability accounts

For the year ended March 31, 2025

Specialized Consultation Access Intake Family Capacity Building & Crisis /Assessment Targeted Tele -Service CYMH Services Services Prevention Support psychiatry Planning Capital Revenues - Subsidies Ministry of Children, Community and Social Services \$ \$ - \$ \$ - \$ - \$ - \$ Ministry of Health 57,681 7,336 27,938 10,000 105,059 41,649 Less capital contributions deferred _ Prior year adjustments² Accumulated deficit funding Amortization of deferred contributions related to capital assets -------Revenue deferred 57,681 7,336 41,649 27,938 10,000 105,059 -Revenues - Other Donations and grants _ Expense recoveries -----_ -Fees from other societies Government of Canada ---_ ---Other --_ -Province of Ontario -. -_ Rent -57,681 7,336 41,649 27,938 10,000 105,059 -Allocated central administration 5.500 1.858 2.519 208 11.031 --Amortization of tangible capital assets Boarding rate payments . ---Building occupancy 866 28 ----Client's personal needs _ 5.809 2.128 18,552 Employee benefits 11.580 2.031 9.010 -Financial assistance Fundraising expenses Health and related ----Insurance Interest on long-term debt . --344 . 1,171 ----Memberships -Office administration _ -75 -. --Professional services - client --Professional services - non-client _ 147 . 501 _ Program expenses 7 461 -Promotion and publicity 39,447 18,774 57.083 Salaries and wages 5,305 30,245 6.414 Technology 195 1,250 15,296 Training and recruitment 145 Trave 1,147 122 414 57.681 7.336 41.649 27.938 10,000 105.059 -Excess of expenses over revenues (revenues over expenses) for the year \$ - \$ - \$ - \$ - \$ - \$ - \$ -

For the year ended March 31, 2025

For the year ended March 31, 2024

| | | Education | Anti - Human | General | | CSN Systems | |
|--|----------------|---------------|--------------|-------------|--------------|-------------|---------------|
| | Child Welfare | Liaison | Trafficking | Fundraising | Beds Project | Review | Youth Justice |
| Revenues - Subsidies | | | | | | | |
| Ministry of Children, Community and Social Services | \$ 48,778,845 | \$ 110,406 \$ | 114,200 \$ | - \$ | - \$ | - \$ | 36,500 |
| Ministry of Health | - | - | - | - | - | - | - |
| Less capital contributions deferred | (601,170) | - | - | - | - | - | - |
| Prior year adjustments ² | - | - | - | - | - | - | - |
| Amortization of deferred contributions related to capital assets | 362,730 | - | - | - | - | - | - |
| Revenue deferred ¹ | - | - | - | - | - | - | - |
| | 48,540,405 | 110,406 | 114,200 | - | - | - | 36,500 |
| Revenues - Other | | | | | | | |
| Donations and grants | - | - | - | 1,028,370 | 10,000 | - | - |
| Expense recoveries | 531,235 | - | - | - | - | 10,844 | - |
| Fees from other societies | 429,875 | - | - | - | - | - | - |
| Government of Canada | 901,806 | - | - | - | - | - | - |
| Other | 164,228 | - | - | 13,211 | - | - | - |
| Province of Ontario | 390,653 | - | - | - | - | - | - |
| Rent | 480,492 | - | - | - | - | - | - |
| | 2,898,289 | - | - | 1,041,581 | 10,000 | 10,844 | - |
| | 51,438,694 | 110,406 | 114,200 | 1,041,581 | 10,000 | 10,844 | 36,500 |
| Expenses | | | | | | | |
| Allocated central administration | - | - | - | - | - | - | 2,950 |
| Amortization of tangible capital assets | 621,362 | - | - | - | - | - | - |
| Boarding rate payments | 11,775,359 | - | - | - | - | - | - |
| Building occupancy | 836,151 | - | - | 28,464 | - | - | 333 |
| Client's personal needs | 385,884 | 6,087 | - | 205,801 | 20,760 | - | - |
| Employee benefits | 7,595,982 | 24,516 | 12,698 | 10,834 | - | - | 5,932 |
| Financial assistance | 2,017,460 | - | - | (124) | - | - | - |
| Fundraising expenses | - | - | - | 761,989 | - | - | - |
| Health and related | 425,874 | - | - | - | - | - | - |
| Insurance | 893,939 | - | - | - | - | - | 600 |
| Interest on long-term debt | 110,334 | - | - | - | - | - | - |
| Memberships | 153,706 | - | - | 1,441 | - | - | - |
| Office administration | 394,293 | - | - | 4,398 | - | - | 42 |
| Professional services - client | 1,342,772 | - | 425 | _ | - | - | - |
| Professional services - non-client | 296,396 | - | 61,000 | - | - | 10,844 | - |
| Program expenses | 406,991 | - | - | - | - | - | 29 |
| Promotion and publicity | 22,799 | - | - | 3,999 | - | - | 92 |
| Salaries and wages | 25,933,036 | 78,365 | 40,848 | 43,055 | - | - | 26,077 |
| Technology | 194,643 | - | - | 5,069 | - | - | - |
| Training and recruitment | 127,158 | - | 890 | 206 | - | - | 83 |
| Travel | 956,526 | 1,438 | (1,661) | 6,835 | - | - | 362 |
| | 54,490,665 | 110,406 | 114,200 | 1,071,967 | 20,760 | 10,844 | 36,500 |
| Excess of expenses over revenues (revenues over expenses) | | | | 100.005 | (10 = 00) - | | |
| for the year | \$ (3,051,971) | \$ - \$ | - \$ | (30,386) \$ | (10,760) \$ | - \$ | - |

1 Revenue deferred consists of unspent revenue transferred to the liability Due to Province of Ontario

For the year ended March 31, 2024

| | | Community Capacity | Preparation for Independence | Complex Special Needs | Intensive Treatment Services | Brief Services | Service Coordination Process | Youth In Transition | Counse ll ing / Therapy Services |
|--|----|-----------------------|---------------------------------|-----------------------------|------------------------------------|-------------------|------------------------------------|------------------------|---|
| Revenues - Subsidies | | | | | | | | | |
| Ministry of Children, Community and Social Services | \$ | 39,666 \$ | 114,123 \$ | 568,778 \$ | - \$ | - \$ | | - \$ | - |
| Ministry of Health | | - | - | - | 589,900 | 389,722 | 238,225 | - | 869,246 |
| Less capital contributions deferred | | - | - | - | - | - | - | - | - |
| Prior year adjustments ² | | (98,117) | - | - | 25,299 | - | - | - | - |
| Amortization of deferred contributions related to capital assets | | - | - | - | - | - | - | - | - |
| Revenue deferred ¹ | _ | - | - | (18,150) | - | - | - | - | - |
| | | (58,451) | 114,123 | 550,628 | 615,199 | 389,722 | 238,225 | - | 869,246 |
| Revenues - Other | | | | | | | | | |
| Donations and grants | | - | - | - | - | - | - | - | - |
| Expense recoveries | | - | - | - | - | - | 20,750 | - | - |
| Fees from other societies | | - | - | - | - | - | - | - | - |
| Government of Canada | | - | - | - | - | - | - | - | - |
| Other | | - | - | - | - | - | - | 75,000 | - |
| Province of Ontario | | - | - | - | - | - | - | - | - |
| Rent | | - | - | - | - | - | - | - | - |
| | _ | - | _ | - | - | - | 20,750 | 75,000 | - |
| | | (58,451) | 114,123 | 550,628 | 615,199 | 389,722 | 258,975 | 75,000 | 869,246 |
| Expenses | | | | | | | | | |
| Allocated central administration | | _ | 7,642 | - | 41,495 | 27.692 | 18.641 | - | 60,842 |
| Amortization of tangible capital assets | | _ | - | - | - | · - | - | - | · - |
| Boarding rate payments | | _ | - | 508,901 | - | - | - | - | - |
| Building occupancy | | _ | 916 | · - | 3,855 | 2,654 | 1,706 | - | 11,485 |
| Client's personal needs | | - | 62 | 21,645 | 318 | - | | - | 918 |
| Employee benefits | | 8,525 | 21,407 | _ | 121,868 | 78,216 | 46,828 | 16,517 | 164,077 |
| Financial assistance | | _ | _ | - | _ | _ | _ | _ | _ |
| Fundraising expenses | | _ | - | - | - | - | - | - | - |
| Health and related | | _ | - | - | - | - | - | - | - |
| Insurance | | - | 1,830 | - | 9,214 | 5,856 | 3,757 | - | 13,413 |
| Interest on long-term debt | | - | _ | - | - | - | - | - | _ |
| Memberships | | - | - | - | 14,292 | - | - | - | 19,966 |
| Office administration | | - | 740 | - | 3,725 | 3,773 | 1,519 | - | 8,713 |
| Professional services - client | | - | - | 20,082 | - | - | - | - | - |
| Professional services - non-client | | - | 638 | - | 8,770 | 2,040 | 1,309 | - | 10,233 |
| Program expenses | | - | - | - | 86 | - | - | - | 21 |
| Promotion and publicity | | - | 65 | - | 328 | 208 | 134 | - | 478 |
| Salaries and wages | | 29,211 | 76,359 | - | 394,879 | 257,854 | 159,188 | 56,257 | 551,009 |
| Technology | | - | 675 | - | 3,843 | 2,159 | 1,385 | - | 4,945 |
| Training and recruitment | | - | 675 | - | 2,550 | 1,617 | 21,701 | - | 3,410 |
| Travel | | - | 5,044 | - | 11,168 | 4,468 | 2,807 | 2,226 | 18,883 |
| | | 37,736 | 116,053 | 550,628 | 616,391 | 386,537 | 258,975 | 75,000 | 868,393 |
| Excess of expenses over revenues (revenues over expenses) | _ | (00.405) 1 | | | (1.100) - | | | | |
| for the year | \$ | (96,187) \$ | (1,930) \$ | - \$ | (1,192) \$ | 3,185 \$ | - \$ | - \$ | 853 |

1 Revenue deferred consists of unspent revenue transferred to the liability Due to Province of Ontario 2 Recovery of prior year funding. MCCSS adjustments to all mental health programs are under Community Capacity while all MOH adjustments are under Intensive Treatment

For the year ended March 31, 2024

| | Crisis Services | Specialized Consultation /Assessment Services | Targeted Prevention | Family Capacity Building & Support | Tele - psychiatry | Access Intake Service Planning | СҮМН 0-5 | CYMH Capital |
|---|--------------------|--|------------------------|---|----------------------|---|----------|-----------------|
| Revenues - Subsidies | | | | | | | | |
| Ministry of Children, Community and Social Services | \$ - \$ | - \$ | - \$ | - \$ | - \$ | - \$ | - \$ | - |
| Ministry of Health | 57,681 | 7,336 | 41,649 | 27,938 | 10,000 | 95,059 | - | 45,300 |
| Less capital contributions deferred | - | - | - | = | - | - | - | - |
| Amortization of deferred contributions related to capital assets | - | - | - | - | - | - | - | - |
| Revenue deferred ¹ | - | - | - | - | - | - | - | (3,040) |
| | 57,681 | 7,336 | 41,649 | 27,938 | 10,000 | 95,059 | - | 42,260 |
| Revenues - Other | | | | | | | | |
| Donations and grants | - | - | - | - | - | - | - | - |
| Expense recoveries | - | - | - | - | - | - | - | - |
| Fees from other societies | - | - | - | - | - | - | - | - |
| Government of Canada | - | - | - | - | - | - | - | - |
| Other | - | - | - | = | - | - | 79,955 | - |
| Province of Ontario | - | - | - | - | - | - | - | - |
| Rent | - | - | - | - | - | - | - | - |
| | - | - | - | - | - | - | 79,955 | - |
| • | 57,681 | 7,336 | 41,649 | 27,938 | 10,000 | 95,059 | 79,955 | 42,260 |
| Expenses | | | | | | | | · · · · |
| Allocated central administration | 3,460 | _ | _ | 1,970 | 687 | 6,654 | _ | _ |
| Amortization of tangible capital assets | - | _ | - | - | _ | _ | - | - |
| Boarding rate payments | - | _ | - | - | - | - | - | _ |
| Building occupancy | - | - | - | - | - | 569 | - | - |
| Client's personal needs | 7 | - | - | - | - | - | _ | - |
| Employee benefits | 11,821 | 448 | 2,368 | 4,906 | 1,913 | 14,285 | 18,568 | - |
| Financial assistance | - | - | - | - | - | - | - | - |
| Fundraising expenses | - | - | - | - | - | - | - | - |
| Health and related | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | = | - | 1,135 | - | - |
| Interest on long-term debt | - | - | - | - | - | - | - | - |
| Memberships | - | - | - | - | - | - | - | - |
| Office administration | - | - | - | - | - | 624 | - | 20,081 |
| Professional services - client | - | - | - | - | - | - | - | - |
| Professional services - non-client | - | - | 32,400 | - | - | 395 | - | - |
| Program expenses | - | - | - | - | - | - | - | - |
| Promotion and publicity | - | - | - | - | - | 40 | - | - |
| Salaries and wages | 41,007 | 1,649 | 6,881 | 16,816 | 5,597 | 48,302 | 60,804 | - |
| Technology | - | - | - | - | 1,803 | 9,985 | - | 22,179 |
| Training and recruitment | | - | - | - | - | 103 | | - |
| Travel | 1,386 | - | - | - | - | - | 583 | - |
| | 57,681 | 2,097 | 41,649 | 23,692 | 10,000 | 82,092 | 79,955 | 42,260 |
| Excess of expenses over revenues (revenues over expenses) for the year | \$ - \$ | 5,239 \$ | - \$ | 4,246 \$ | - \$ | 12,967 \$ | - \$ | - |

1 Revenue deferred consists of unspent revenue transferred to the liability Due to Province of Ontario